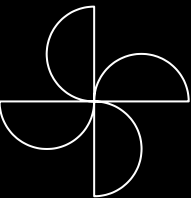


CAMUNDA
CON 2025
AMSTERDAM

Transforming digital
banking processes
with orchestration
and automation using
Camunda



Imagine a world where every customer interaction is automated, every document is instantly processed, and decisions are made in real time - **what would that mean for your organisation?**



About Us

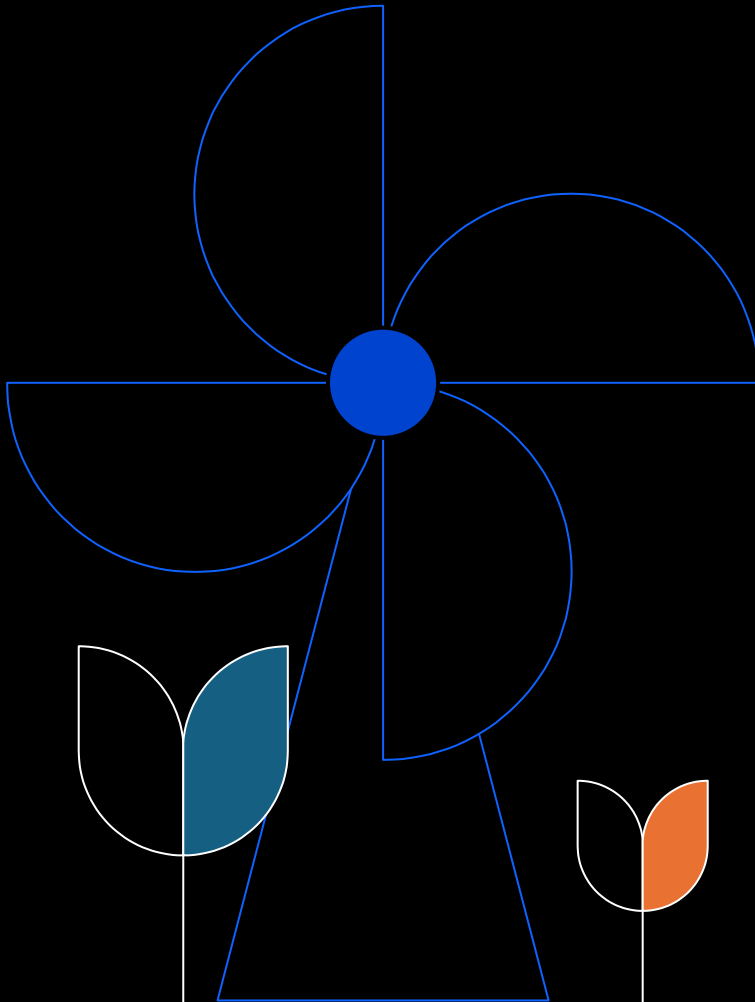


Dr. Bholanathsingh Surajbali
Engineering Lead at MCB



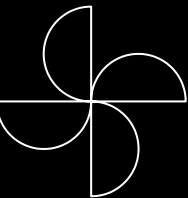
Yuvraj Keenoo
Tech Lead at MCB
Mauritius Camunda Chapter Lead

Agenda

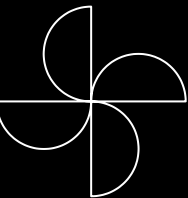


1. Introduction to the Case for Change
2. The Vision for Transformation
3. Identity Proofing (IDP) - A Key Component of the Transformation
4. Process Automation and Hyperautomation (BOAT)
5. Metrics and Measurable Benefits
6. Wrap up, Learnings and Key Take aways

How many of you still **rely on**
manual document
processing in your daily work?



Does anyone here **use AI or machine learning** to process documents or data?





Oldest banking institution in Mauritius and sub-Saharan Africa

Employees: ~ 4,500

Customers: Over 1.1 million

Branches: 39 **ATM:** 150

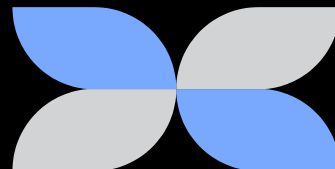
Mobile App Users (MCB Juice): ~535,120



Countries of Operation: 10,
including Madagascar,
Seychelles, Maldives,
Réunion, Mayotte, and France

Representative Offices:
Paris, Johannesburg, Nairobi,
Lagos, and Dubai

CAMUNDACON



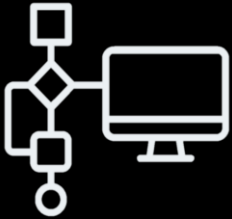
What was holding us back?



Manual, Fragmented Processes



Disconnected Systems & Inflexible Architecture



Lack of Process Visibility & Control



Low Operational Efficiency



Time-Consuming Identity Verification



Compliance & Risk Exposure

Vision for Transformation



Laying the foundation for change ✨

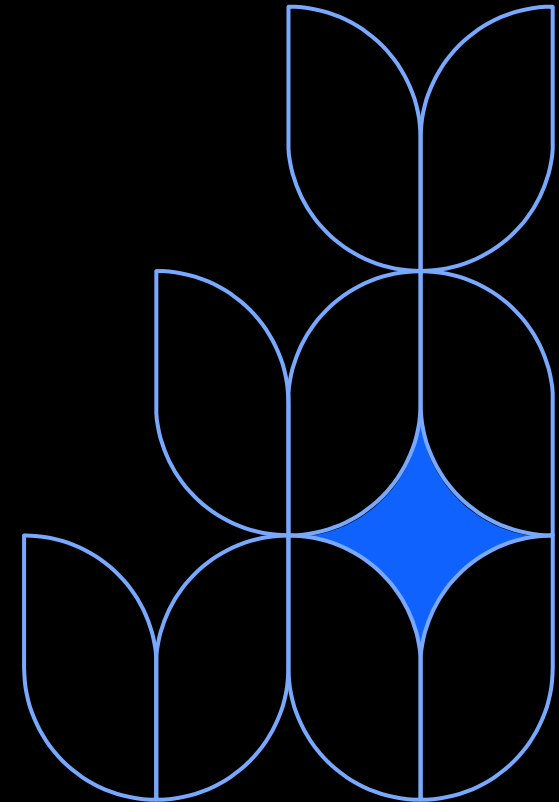
Emphasis on **improving turnaround times** and **customer experience** ⌚💡

Goal to **digitise** the end-to-end customer journeys 💻

Need for **scalable**, future-proof architecture 🌐

Commitment to **compliance** and **risk reduction** ⚖️

Focus on **omnichannel** customer experience 📱💻



Our Business Goals



**24x7 Self-
Service**

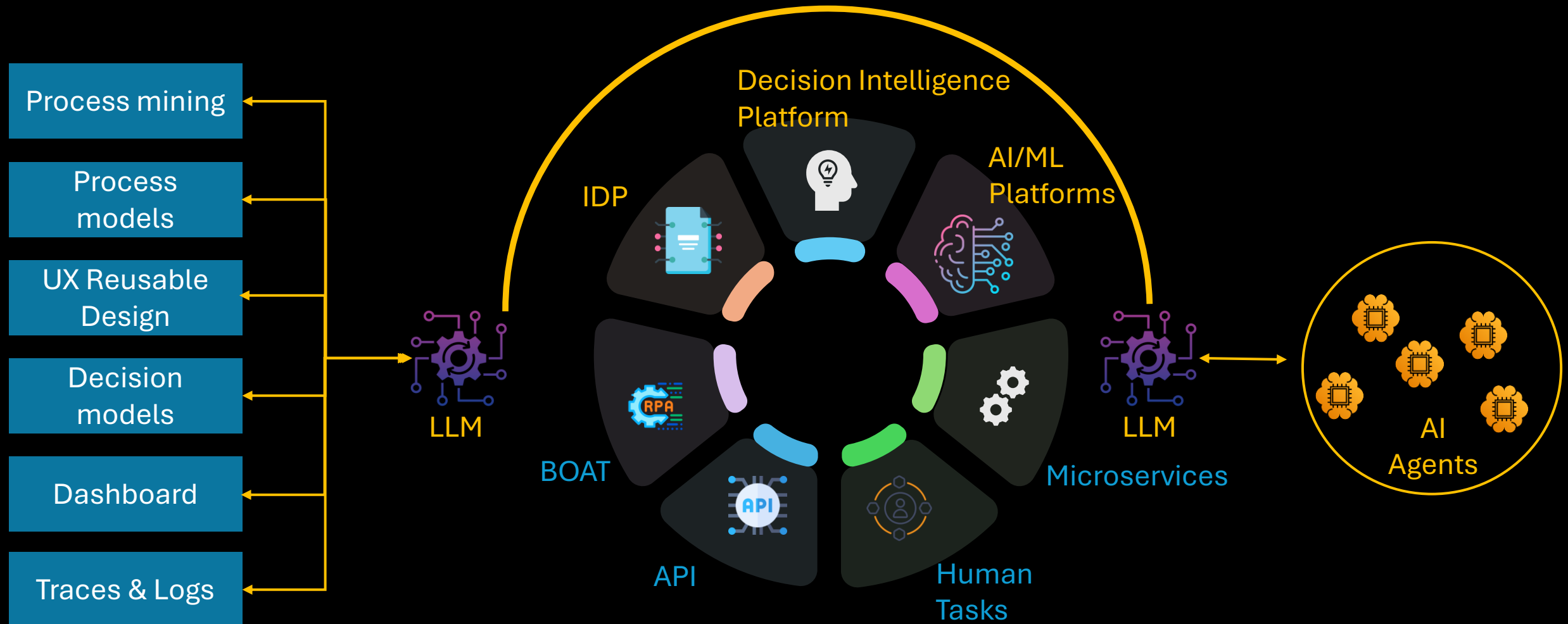


**Quicker
Response Time**

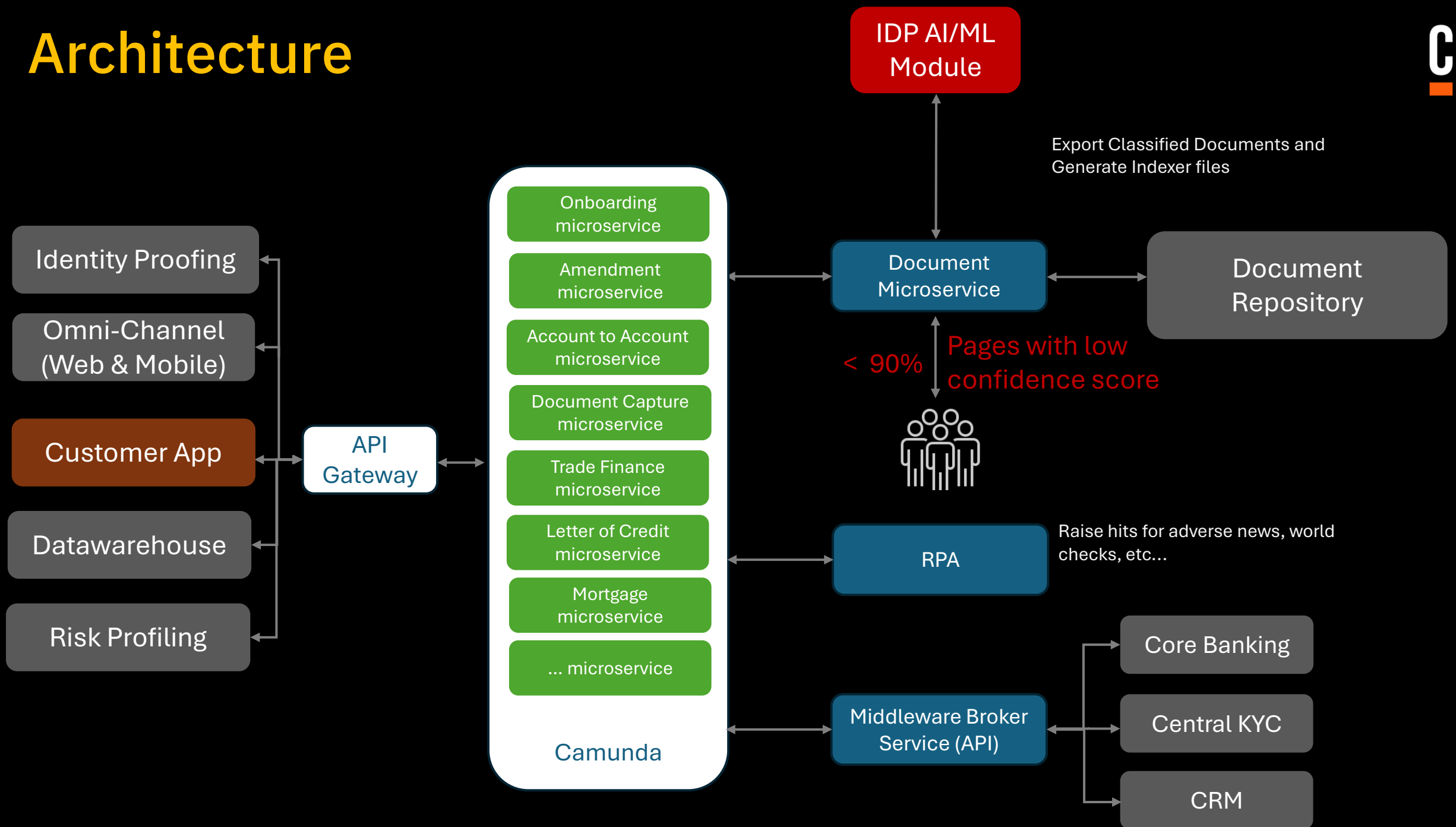


**Scalability to ride
the wave**

Our Target Approach with Hyperautomation

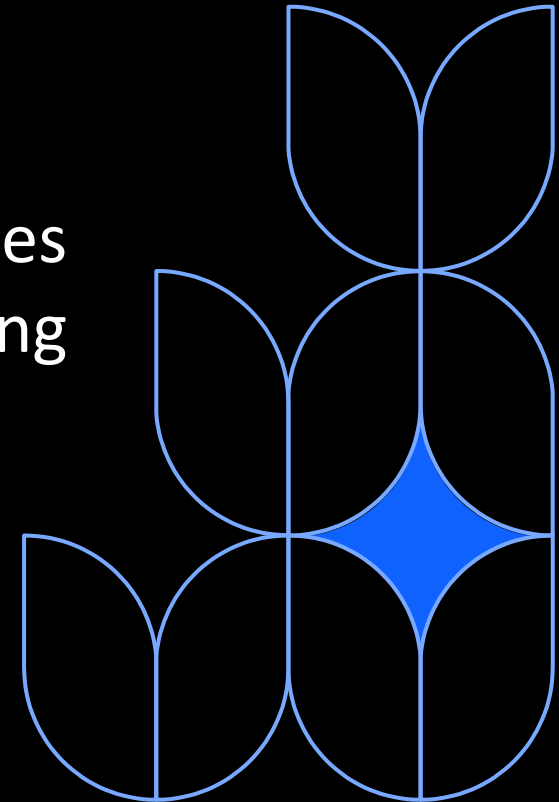


Architecture



Camunda IDP

- IDP uses artificial intelligence (AI) and machine learning (ML) to identify, extract, and organise data from your structured and unstructured documents into a structured format you can use in your processes.
- For example, use IDP to extract and use data from invoices and other document types in your document processing workflow.



Main Processes we are Leveraging on IDP



Customer Onboarding



Letter of Credit for Trade



Document Classification for existing customers



Amendment of Customer for
KYC

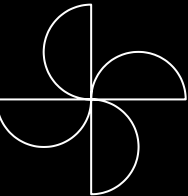


Transfer of funds A2A



Mortgage documents

Customer Onboarding



Customer Onboarding Process



IDP

Upload



- Proof of Address
- Proof of Identity
- Supporting Documents

Extract Data



- Legal ID, Name, DoB
- Address, Country
- Supporting Documents

Integrate and Classify



- Orchestrate FE or BE Camunda flow

RPA

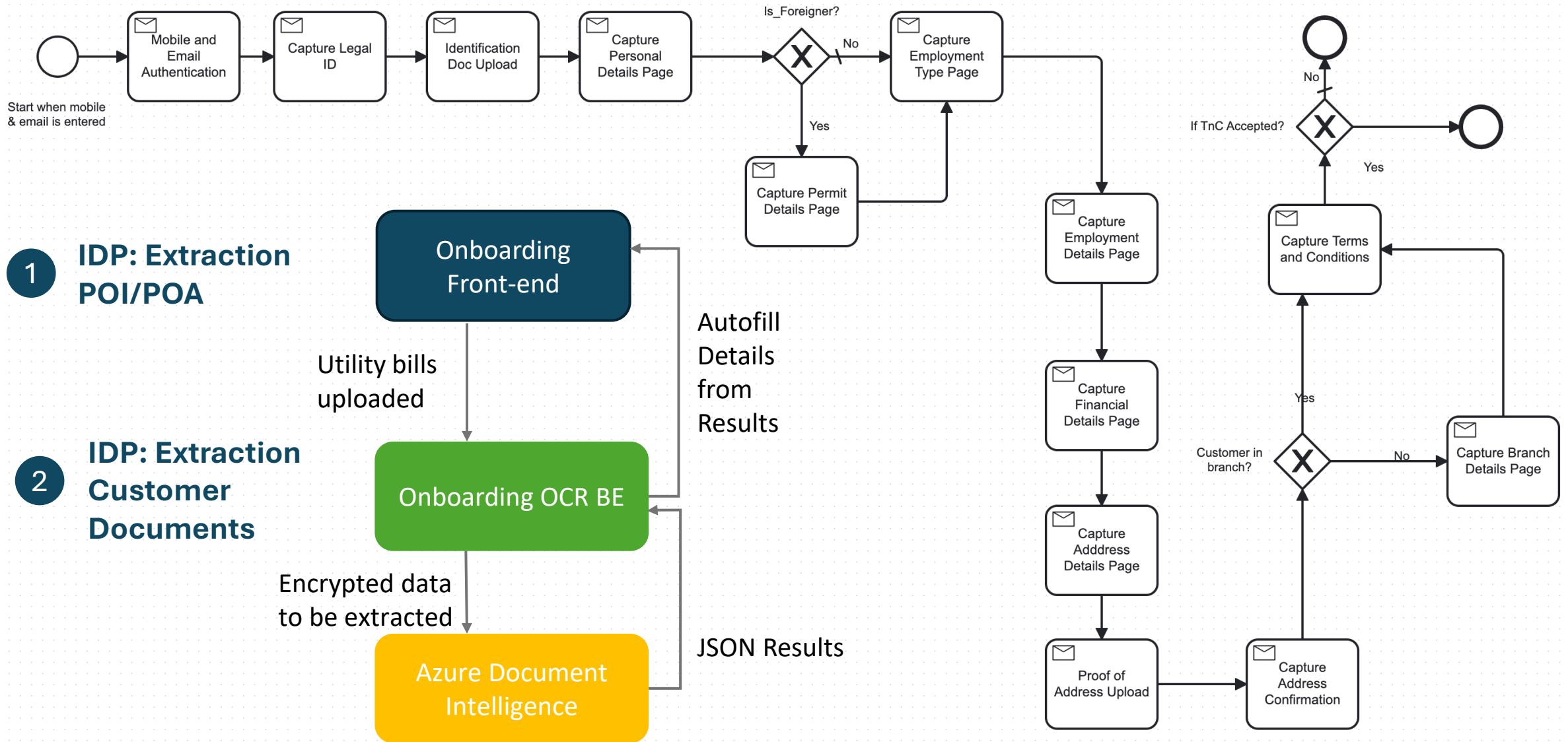
Call RPA

- Customer Name

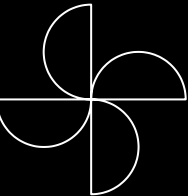
Adverse News

- Filter, sort and save data
- Resolve hits

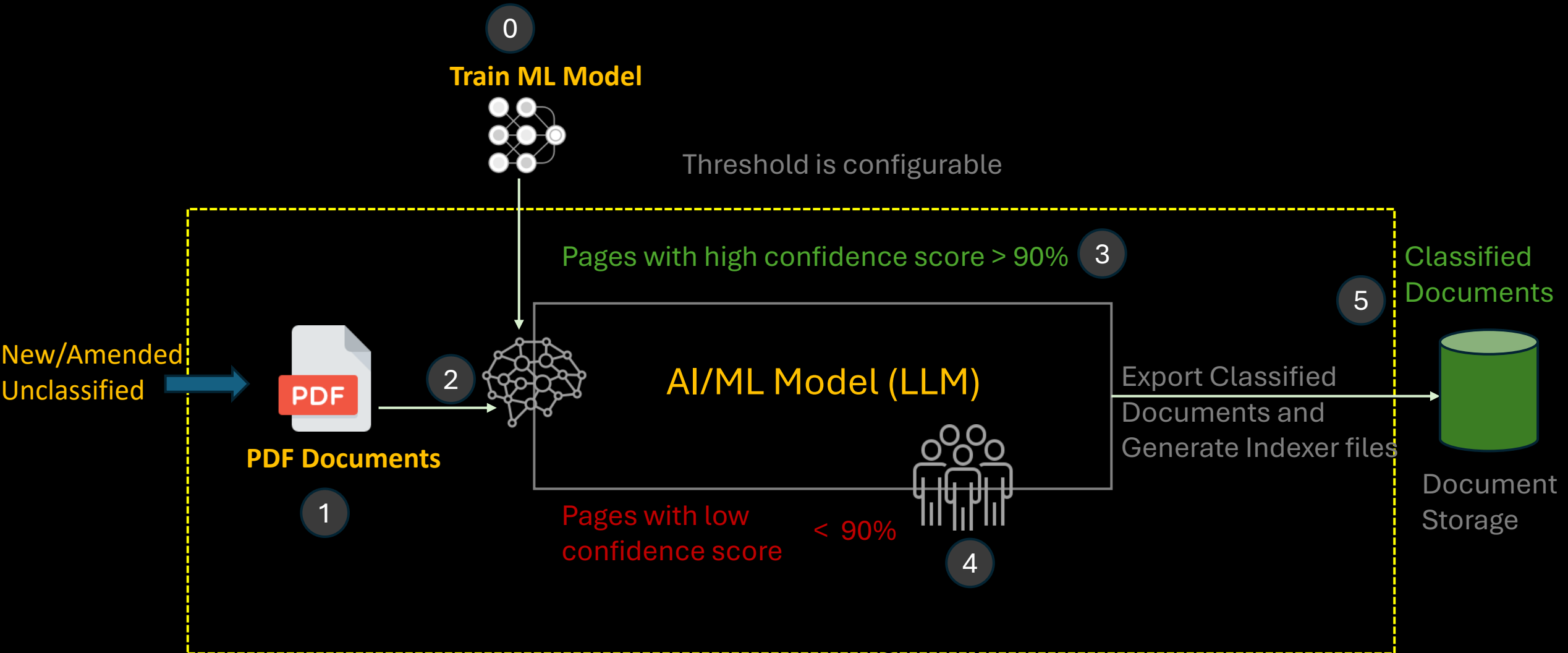
Customer Onboarding Flow



Document Classification



AI/ML IDP Classifier



Benefits of IDP to our Processes



Automation of
document
workflows



Faster processing of
high document
volumes



Improved accuracy
with AI and ML



Integration with
enterprise systems



Cost savings
through reduced
manual labour



Enhanced
compliance and
auditability

Automation of Document Processes



Gain in Customer Experience

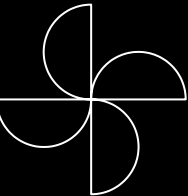
- ❖ ~ 100 new customer individual applications per day
- ❖ End to End Flow per application prior to IDP ~ 70 minutes
- ❖ End to End Flow per application with IDP ~ 25 minutes
- Faster account opening or service access around 5 min per transaction
- Frictionless digital submission from home or on-the-go
- Instant corrective action—smoother user experience.



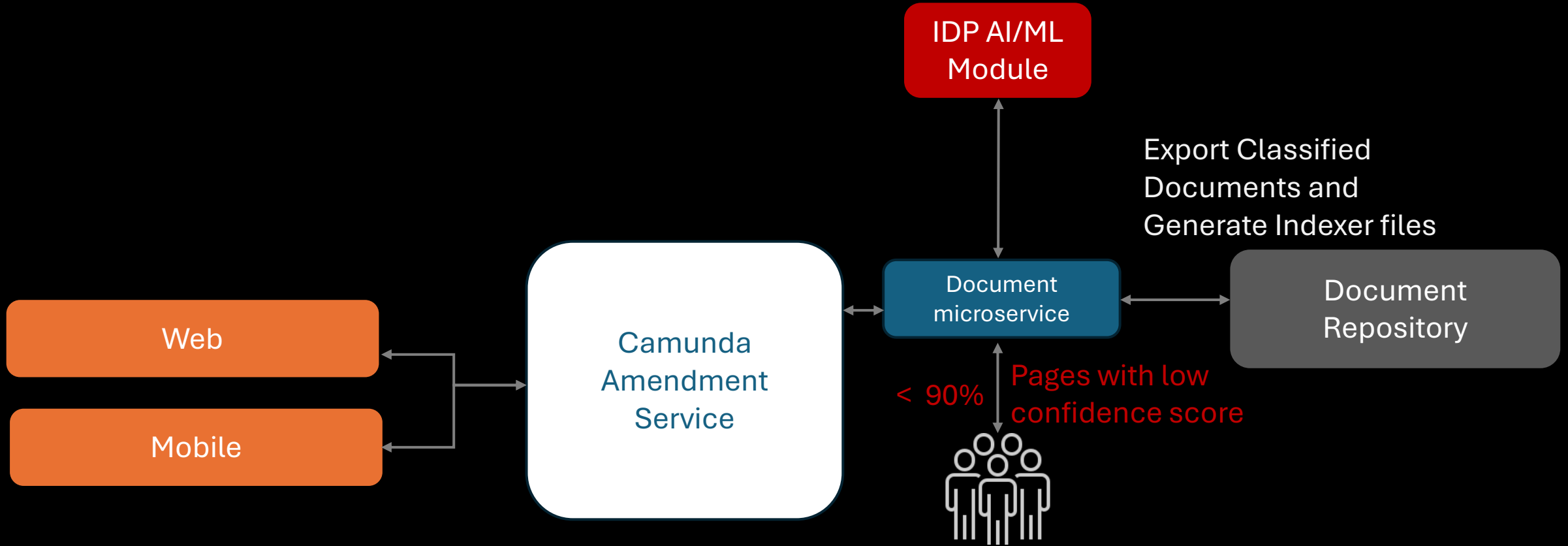
Gain in terms of Employee Experience

- ❖ **Gain** 45 minutes saved per application which is around ~64 % reduction in processing time per application
- Only on documents having a low confidence and used as a cross-check
- Increased confidence in the institution's efficiency.

Customer Amendment



Faster Processing of High-Volume Documents



Improved Accuracy with AL/ML



Azure Document
Intelligence



In-house document AI/ML
application



Third party for Proof of
Identity Verification using
AI/ML and any other third
party integration as
required

Integration with Enterprise Systems



Integration with
our omni-channel
platform using
Camunda and
IDP



Core banking solution

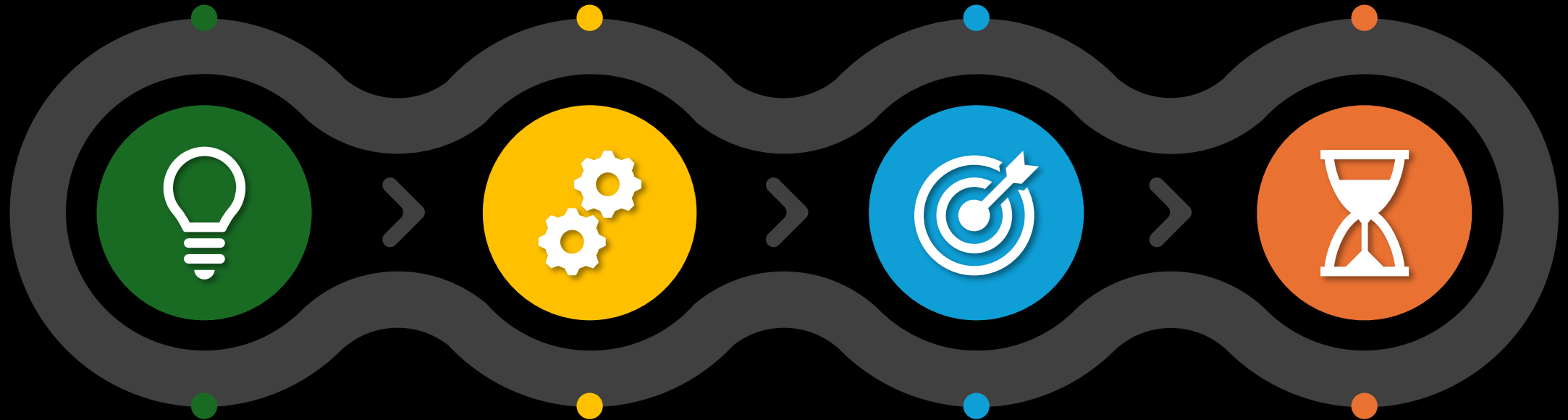


Customer CRM &
Datawarehouse



Risk Profiling

Cost Savings Through Reduced Manual Labour



**Hyperprocess
Automation**

**Faster
Turnaround Time
and optimised
workforce
automation**

**Fewer
Human
Errors**

**Real time
monitoring and
Optimisation**

Enhanced Compliance and Auditability



Please upload your proof of address

Please make sure your document is

- 1 Clear and readable
- 2 It is one of the following formats .png, .jpg, .pdf
- 3 The file size is not larger than 10MB
- 4 Flat and portrait.

Please upload your proof of address

- Utility bill (not older than 3 months).

Utility bill

Top_half_CWA_bill.jpg

Cancel

Next

CENTRAL WATER AUTHORITY
Head Office, St Paul, Phoenix Hotline 170 Fax: 686-6264 Website: http://cwa.gov.mu.org
Email: cwa@intnet.mu VAT Reg. No. VAT2000608

STATEMENT OF ACCOUNT

IMPASSE GOBURDHUN EAU COULEE

AREA: WALK: GROUP A/C: METER NO: CUSTOMER A/C NO: DMA: DEPOSIT: 200 METER SIZE (mm): 12 WMA A/C: SERIAL NO: TARIFF/LQ: 11/1 CATEGORY: DO/MDO

ARREARS (EX. SURCH) AS AT 31/01/2025

MONTHLY CHARGES FOR JAN 2025 VOLUME CHARGED (M3): 21
ISSUED ON 31/01/2025 LAST READING ON: 07/01/2025 : 3317

Water Charges
Meter Rent

NOTICE (as ticked)

☐ Meter reading indicates high consumption. Please check / repair any defects in your installations.

☐ Your water meter could not be read because:

☐ Your gate was closed. Please call Hotline on 170.

☐ The meter was covered. Please clear same.

☐ Other (specify)

PAYMENT VOUCHER
This voucher should accompany your remittance

LAST PAYMENT DATE

CUSTOMER A/C NO: GROUP A/C NO: SERIAL NO: PERIOD: BALANCE ON PREVIOUS BILLS:

CHARGES FOR THE PERIOD:

WMA CHARGES

TOTAL AMOUNT DUE

What is your current residential address?

Address

IMPASSE GOBURDHUN

Address 1 (Optional)

Type here

Address 2 (Optional)

Type here

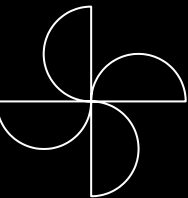
City

EAU COULEE

Cancel

Next

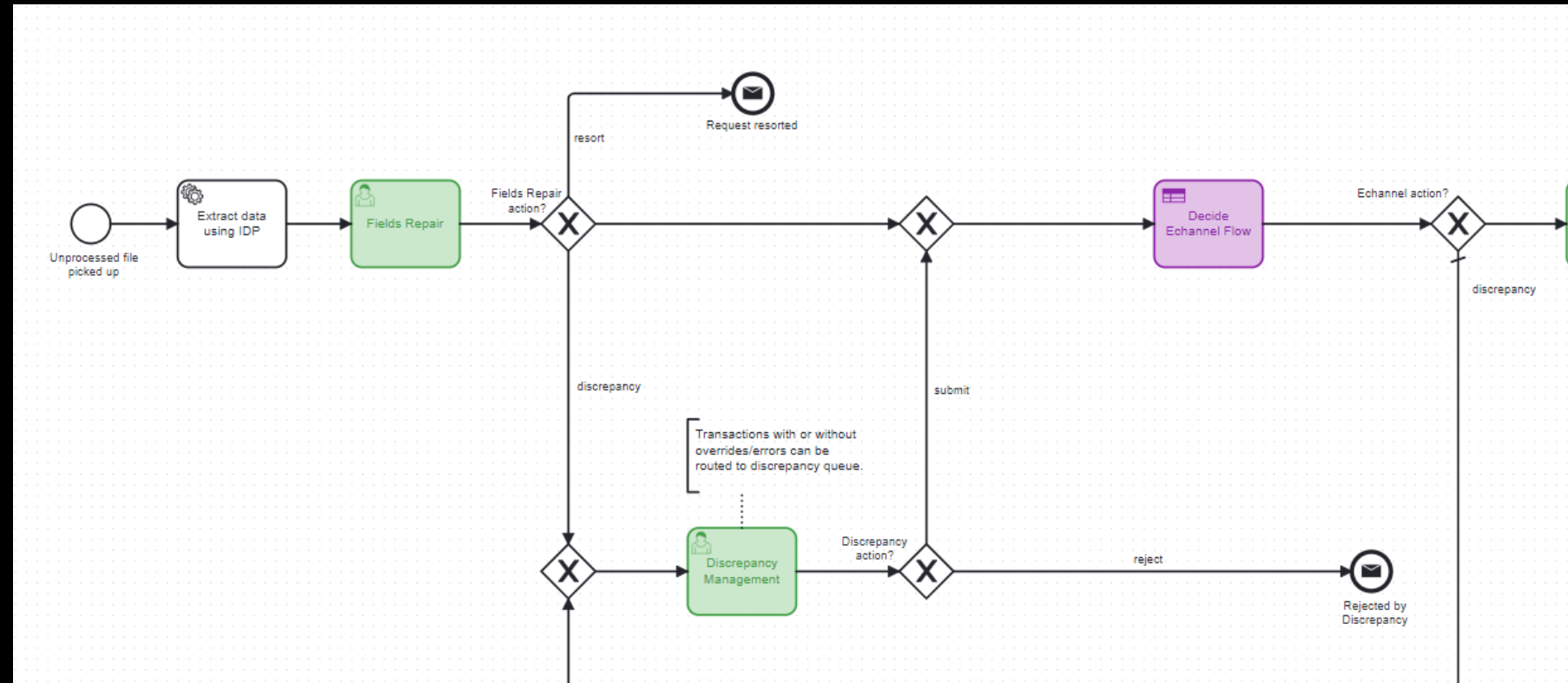
Account to Account Transfer



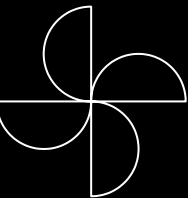
Account Transfer with IDP



- **Microservice:** doc classification, upload docs, archiving



The Outcome at MCB



Manual Onboarding



Onboarding with Camunda and IDP



Efficiency Gained



Before IDP: ~70 minutes per application.

After IDP: ~25 minutes per application (~64% time savings).

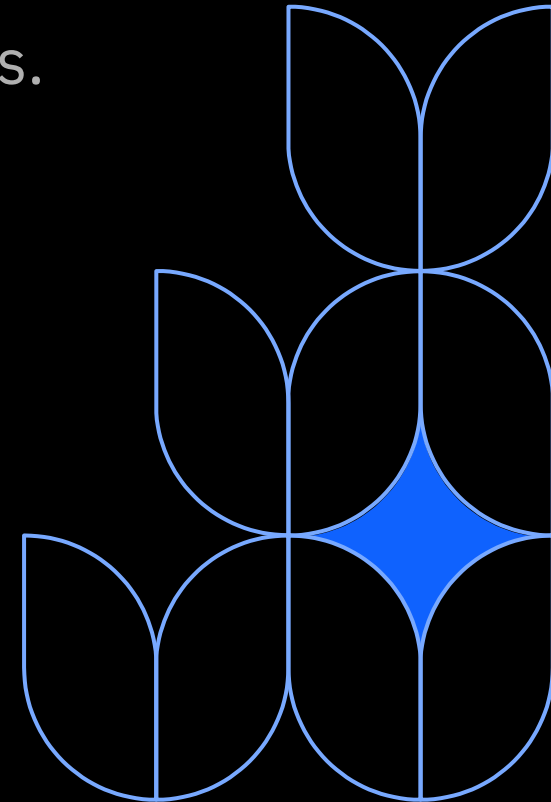
Faster onboarding and better customer experience.

Enhanced employee experience by reducing manual tasks.

Faster account opening and document verification (~5 minutes).

Frictionless digital submission from home or on-the-go.

Real-time error handling and automated corrections.



Lessons Learnt



IDP enhances decision points in BPMN

Better compliance and traceability

Use microservice approach (scalable and reusable)

Digital assistant – who reads, understands and files everything in seconds

The key takeaway here:

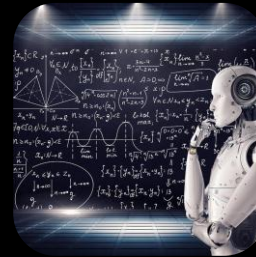
Automation is a journey - it's about constantly evolving and improving."

Lessons Learnt



Unlocking Potential Across Industries

Think Bigger
Beyond Efficiency



Evolving with Technology

Integration with
Emerging Technologies
Adaptive Processes



Cultural Impact

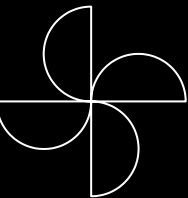
Build a Culture of
Continuous Improvement
Empowerment through
Clarity



Call to Action

Challenge the Status
Quo
Embrace BPMN

When we think about the future of banking, most of us imagine digital apps, mobile wallets, or online loans. But the true **revolution** is happening under the hood - through **process orchestration and automation**.



Thank You



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<https://mcb.mu/>

